

- Aber, Josh:** See Nakagaki
- Antcliff, Rich:** 2012 R&D Trends Forecast: Results from the Industrial Research Institute's Annual Survey, Jan-Feb, 27-32; See Jelinek
- Athanassopoulou, Nikolettta:** See Phaal
- Bacon, John:** See Nambisan
- Banholzer, William:** Playing to Win, Jan-Feb, 68
- Baxter, David:** See Micheli
- Bean, Alden:** See Jelinek
- Bingham, Alph:** Building on Open Business Models, Jul-Aug, 64
- Biotechnology:** Mar-Apr, 10-12
- Boehm, Eike:** Improving Efficiency and Effectiveness in an Automotive R&D Organization: How a Traditional R&D Division Reshaped Itself into a High-Performance Organization, Mar-Apr, 18-25
- Bootleg Innovation:** Sept-Oct, 35-42
- Breakthrough Innovation:** Nov-Dec, 33-41, 42-48
- Brown, John Seely:** The Evolution of Innovation: An Interview with John Seely Brown, Sept-Oct, 18-23
- Buchinger, Walter:** See Schweitzer
- Business Model Innovation:** Sept-Oct, 51-57; Nov-Dec, 60-61
- Cantwell, April:** See Jelinek
- Chesbrough, Henry:** Open Innovation: Where We've Been and Where We're Going, Jul-Aug, 20-27
- Chief Technology Officer (CTO):** Sept-Oct, 24-33
- Cloyd, Gil:** Building Open Innovation at P&G: An Interview with Gil Cloyd, Jul-Aug, 14-19
- Collaboration:** May-Jun, 23-31; Nov-Dec, 64-65
- Cooper, Robert:** Best Practices in the Idea-to-Launch Process and Its Governance, Mar-Apr, 43-54
- Crandall, William:** See MacCormack
- Creativity:** Jan-Feb, 57-59; May-Jun, 58-59
- Crews, Christian:** See Farrington
- Culture and Innovation:** Mar-Apr, 13-17; Jul-Aug, 32-38, 61-62; Nov-Dec, 68-69
- Curro, John:** Reflections on Building a Global Technology Platform, Nov-Dec, 19-22
- Customer-Centered Innovation:** May-Jun, 15-22; Jul-Aug, 45-53
- Deevi, Seetharama C.:** Next Generation Business Strategies for the Base of the Pyramid: New Approaches for Building Mutual Value, Review, Jan-Feb, 66-67; Repeatability: Build Enduring Businesses for a World of Constant Change, Review, Sept-Oct, 67
- Developing Economies:** Jan-Feb, 11-15, 66-67, 65-66
- Design Thinking:** May-Jun, 10-14
- Disruptive Innovation:** Nov-Dec, 61-62
- Edgett, Scott:** See Cooper
- Edwards, David:** Innovation Adventures Beyond the Core, Nov-Dec, 33-41
- Emerging Technology:** Mar-Apr, 34-42
- Emerging Markets:** Jan-Feb, 66-67; May-Jun, 40-48; May-Jun, 65-66; Sept-Oct, 66-67
- Ethnographic Techniques:** Jul-Aug, 45-53
- Erickson, Lee B.:** The Invisible Element: A Practical Guide for the Human Dynamics of Innovation, Review, Jul-Aug, 61-62
- Euchner, James A.:** Fresh Starts, Jan-Feb, 9; Engagement and Innovation, Mar-Apr, 9; Managing Paradox, May-Jun, 8-9; Looking Back on a Decade of Open Innovation, Jul-Aug, 11-12; Spectrum Disorder, Sept-Oct, 10-11; Floating on Air, Nov-Dec, 11-12; See Brown, Cloyd, Govindarajan, Martin, Polak, Rosenfeld,
- Evolution of R&D:** Jan-Feb, 16-26; Mar-Apr, 60-62; Sept-Oct, 18-23
- Farrington, Ted:** Research Foresights: The Use of Strategic Foresight Methods for Ideation and Portfolio Management, Mar-Apr, 26-33
- Fetterhoff, Terry:** See Nakagaki
- Foley, Henry C.:** A New Approach to Intellectual Property Management and Industrially Funded Research at Penn State, Sept-Oct, 12-17
- Ford, Simon:** Disentangling the Complexity of Early-Stage Technology Acquisitions, May-Jun, 40-48
- Friar, John:** See Marion
- Futures Studies/Forecasting:** Mar-Apr, 26-33; May-Jun, 66-67; Nov-Dec, 49-57
- Gassmann, Oliver:** See Schweitzer
- Germeraad, Paul:** Innovation Reinvented: Six Games to Drive Growth, Review, Jul-Aug, 60-61
- Gobble, MaryAnne:** Innovate Different: The Legacy of Steve Jobs, Jan-Feb, 63-65; The End of Innovation?, Mar-Apr, 60-62; Innovation and Strategy, May-Jun, 63-65; Defining Open, Jul-Aug, 58-60; Innovation and Sustainability, Sept-Oct, 64-66; Motivating Innovation, Nov-Dec, 66-67; See Euchner, Jan-Feb
- Goffin, Keith:** Beyond the Voice of the Customer: Ethnographic Market Research, Jul-Aug, 45-53; See Micheli, van der Hoven
- Govindarajan, Vijay:** Reverse Innovation: An Interview with Vijay Govindarajan, Nov-Dec, 13-17
- Griffin, Abbie:** See Vojak
- Harsh, Michael:** Trust Your Instincts, May-Jun, 68
- Hemphill, Thomas:** The European Union on Stem Cell Patents: Is the Sky Falling?, Mar-Apr, 10-12
- Henderson, Paul:** See MacCormack
- Henson, Keith:** See Farrington
- Hoyt, Diana:** The Social Organization: How to Use Social Media to Tap the Collective Genius of Your Customers and Employees, Review, Jan-Feb, 65-66; The Innovation Master Plan: The CEO's Guide to Innovation, Review, Nov-Dec, 68-69
- Human Resources:** Jan-Feb, 51-59; Mar-Apr, 55-56; Sept-Oct, 58-60; Nov-Dec, 42-48, 66-67, 68
- Human Side:** Mar-Apr, 55-56; Sept-Oct, 58-60
- Idelchik, Michael:** GE's Open Collaboration Model, Jul-Aug, 28-31
- Innovation Competitions:** May-Jun, 32-38; Jul-Aug, 39-43
- Innovation for Innovators:** Jan-Feb, 57-59; May-Jun, 58-59
- Innovation Intermediaries:** May-Jun, 49-57
- Innovation Leadership:** Sept-Oct, 24-33; Sept-Oct, 58-60; Nov-Dec, 68, 68-69
- Innovation Models:** Jul-Aug, 60-61
- Intellectual Property:** Mar-Apr, 10-12; Sept-Oct, 12-17
- IRI Achievement Award:** Nov-Dec, 18, 19-22
- IRI Annual Meeting:** Special issue, Nov-Dec
- IRI Medal:** Nov-Dec, 24, 25-31
- Jacobs, F. Emil:** Meeting Tomorrow's Energy Demand through Innovation and Collaboration, Nov-Dec, 25-31
- Jelinek, Mariann:** 21st-Century R&D: New Rules and Roles for the R&D "Lab" of the Future, Jan-Feb, 16-26
- Jobs, Steve:** Jan-Feb, 63-65
- Kihn, Jean-Claude:** Bringing Lean Thinking to R&D, Sept-Oct, 68

- Aber, Josh:** See Nakagaki
- Antcliff, Rich:** 2012 R&D Trends Forecast: Results from the Industrial Research Institute's Annual Survey, Jan-Feb, 27-32; See Jelinek
- Athanassopoulou, Nikolettta:** See Phaal
- Bacon, John:** See Nambisan
- Banholzer, William:** Playing to Win, Jan-Feb, 68
- Baxter, David:** See Micheli
- Bean, Alden:** See Jelinek
- Bingham, Alph:** Building on Open Business Models, Jul-Aug, 64
- Biotechnology:** Mar-Apr, 10-12
- Boehm, Eike:** Improving Efficiency and Effectiveness in an Automotive R&D Organization: How a Traditional R&D Division Reshaped Itself into a High-Performance Organization, Mar-Apr, 18-25
- Bootleg Innovation:** Sept-Oct, 35-42
- Breakthrough Innovation:** Nov-Dec, 33-41, 42-48
- Brown, John Seely:** The Evolution of Innovation: An Interview with John Seely Brown, Sept-Oct, 18-23
- Buchinger, Walter:** See Schweitzer
- Business Model Innovation:** Sept-Oct, 51-57; Nov-Dec, 60-61
- Cantwell, April:** See Jelinek
- Chesbrough, Henry:** Open Innovation: Where We've Been and Where We're Going, Jul-Aug, 20-27
- Chief Technology Officer (CTO):** Sept-Oct, 24-33
- Cloyd, Gil:** Building Open Innovation at P&G: An Interview with Gil Cloyd, Jul-Aug, 14-19
- Collaboration:** May-Jun, 23-31; Nov-Dec, 64-65
- Cooper, Robert:** Best Practices in the Idea-to-Launch Process and Its Governance, Mar-Apr, 43-54
- Crandall, William:** See MacCormack
- Creativity:** Jan-Feb, 57-59; May-Jun, 58-59
- Crews, Christian:** See Farrington
- Culture and Innovation:** Mar-Apr, 13-17; Jul-Aug, 32-38, 61-62; Nov-Dec, 68-69
- Curro, John:** Reflections on Building a Global Technology Platform, Nov-Dec, 19-22
- Customer-Centered Innovation:** May-Jun, 15-22; Jul-Aug, 45-53
- Deevi, Seetharama C.:** Next Generation Business Strategies for the Base of the Pyramid: New Approaches for Building Mutual Value, Review, Jan-Feb, 66-67; Repeatability: Build Enduring Businesses for a World of Constant Change, Review, Sept-Oct, 67
- Developing Economies:** Jan-Feb, 11-15, 66-67, 65-66
- Design Thinking:** May-Jun, 10-14
- Disruptive Innovation:** Nov-Dec, 61-62
- Edgett, Scott:** See Cooper
- Edwards, David:** Innovation Adventures Beyond the Core, Nov-Dec, 33-41
- Emerging Technology:** Mar-Apr, 34-42
- Emerging Markets:** Jan-Feb, 66-67; May-Jun, 40-48; May-Jun, 65-66; Sept-Oct, 66-67
- Ethnographic Techniques:** Jul-Aug, 45-53
- Erickson, Lee B.:** The Invisible Element: A Practical Guide for the Human Dynamics of Innovation, Review, Jul-Aug, 61-62
- Euchner, James A.:** Fresh Starts, Jan-Feb, 9; Engagement and Innovation, Mar-Apr, 9; Managing Paradox, May-Jun, 8-9; Looking Back on a Decade of Open Innovation, Jul-Aug, 11-12; Spectrum Disorder, Sept-Oct, 10-11; Floating on Air, Nov-Dec, 11-12; See Brown, Cloyd, Govindarajan, Martin, Polak, Rosenfeld,
- Evolution of R&D:** Jan-Feb, 16-26; Mar-Apr, 60-62; Sept-Oct, 18-23
- Farrington, Ted:** Research Foresights: The Use of Strategic Foresight Methods for Ideation and Portfolio Management, Mar-Apr, 26-33
- Fetterhoff, Terry:** See Nakagaki
- Foley, Henry C.:** A New Approach to Intellectual Property Management and Industrially Funded Research at Penn State, Sept-Oct, 12-17
- Ford, Simon:** Disentangling the Complexity of Early-Stage Technology Acquisitions, May-Jun, 40-48
- Friar, John:** See Marion
- Futures Studies/Forecasting:** Mar-Apr, 26-33; May-Jun, 66-67; Nov-Dec, 49-57
- Gassmann, Oliver:** See Schweitzer
- Germeraad, Paul:** Innovation Reinvented: Six Games to Drive Growth, Review, Jul-Aug, 60-61
- Gobble, MaryAnne:** Innovate Different: The Legacy of Steve Jobs, Jan-Feb, 63-65; The End of Innovation?, Mar-Apr, 60-62; Innovation and Strategy, May-Jun, 63-65; Defining Open, Jul-Aug, 58-60; Innovation and Sustainability, Sept-Oct, 64-66; Motivating Innovation, Nov-Dec, 66-67; See Euchner, Jan-Feb
- Goffin, Keith:** Beyond the Voice of the Customer: Ethnographic Market Research, Jul-Aug, 45-53; See Micheli, van der Hoven
- Govindarajan, Vijay:** Reverse Innovation: An Interview with Vijay Govindarajan, Nov-Dec, 13-17
- Griffin, Abbie:** See Vojak
- Harsh, Michael:** Trust Your Instincts, May-Jun, 68
- Hemphill, Thomas:** The European Union on Stem Cell Patents: Is the Sky Falling?, Mar-Apr, 10-12
- Henderson, Paul:** See MacCormack
- Henson, Keith:** See Farrington
- Hoyt, Diana:** The Social Organization: How to Use Social Media to Tap the Collective Genius of Your Customers and Employees, Review, Jan-Feb, 65-66; The Innovation Master Plan: The CEO's Guide to Innovation, Review, Nov-Dec, 68-69
- Human Resources:** Jan-Feb, 51-59; Mar-Apr, 55-56; Sept-Oct, 58-60; Nov-Dec, 42-48, 66-67, 68
- Human Side:** Mar-Apr, 55-56; Sept-Oct, 58-60
- Idelchik, Michael:** GE's Open Collaboration Model, Jul-Aug, 28-31
- Innovation Competitions:** May-Jun, 32-38; Jul-Aug, 39-43
- Innovation for Innovators:** Jan-Feb, 57-59; May-Jun, 58-59
- Innovation Intermediaries:** May-Jun, 49-57
- Innovation Leadership:** Sept-Oct, 24-33; Sept-Oct, 58-60; Nov-Dec, 68, 68-69
- Innovation Models:** Jul-Aug, 60-61
- Intellectual Property:** Mar-Apr, 10-12; Sept-Oct, 12-17
- IRI Achievement Award:** Nov-Dec, 18, 19-22
- IRI Annual Meeting:** Special issue, Nov-Dec
- IRI Medal:** Nov-Dec, 24, 25-31
- Jacobs, F. Emil:** Meeting Tomorrow's Energy Demand through Innovation and Collaboration, Nov-Dec, 25-31
- Jelinek, Mariann:** 21st-Century R&D: New Rules and Roles for the R&D "Lab" of the Future, Jan-Feb, 16-26
- Jobs, Steve:** Jan-Feb, 63-65
- Kihn, Jean-Claude:** Bringing Lean Thinking to R&D, Sept-Oct, 68

- Knowledge Management:** Nov-Dec, 59-60, 62-63  
**Kogan, Sam:** See Idelchik  
**Koners, Ursula:** See Goffin  
**Lean Innovation:** Sept-Oct, 44-50  
**Maccoby, Michael:** Managing Conflict Between Bureaucrats and Interactives, Mar-Apr, 55-56; Organizational Leadership and Natural Selection, Sept-Oct, 58-60  
**MacCormack, Alan:** Do You Need a New Product-Development Strategy? Aligning Process with Context, Jan-Feb 34-43  
**Managers@Work:** May-Jun, 15-22  
**Marion, Tucker:** Managing Global Outsourcing to Enhance Lean Innovation, Sept-Oct, 44-50  
**Market Research:** Jul-Aug, 45-53  
**Martin, Roger:** Design Thinking: An Interview with Roger Martin, May-Jun, 10-14  
**Martinelli, Russ:** See Petrick, Nov-Dec  
**Masoudnia, Yaser:** Bootlegging in the R&D Departments of High-Technology Firms, Sept-Oct, 35-42  
**Maurice Holland Award:** Jul-Aug, 10, 12  
**McDonald, John:** Taking the Broad View, Nov-Dec, 72  
**Micheli, Pietro:** New Business Models for Public-Sector Innovation, Sept-Oct, 51-57  
**Miller, Joseph:** A Well-Balanced Approach to Innovation, Mar-Apr, 64  
**Mortara, Letizia:** See Ford  
**Nakagaki, Paul:** The Challenges in Implementing Open Innovation in a Global Innovation-Driven Corporation, Jul-Aug, 32-38  
**Nambisan, Satish:** The Role of the Innovation Capitalist in Open Innovation: Case Study and Key Lessons Learned, May-Jun, 49-57  
**New-Product Development:** Jan-Feb, 34-43; Mar-Apr, 43-54, 62-63; May-Jun, 32-38; Sept-Oct, 35-42; Nov-Dec, 58-59  
**Obirst, Marianna:** See Schweitzer  
**Open Innovation:** Special Issue, Revisiting Open Innovation, Jul-Aug  
**Outsourcing:** Sept-Oct, 44-50  
**Perez Diaz, Peter:** The Progress Principle: Using Small Wins to Ignite Joy, Engagement, and Creativity at Work, Review, Nov-Dec, 68  
**Petrick, Irene:** Reverse Innovation: Create Far from Home, Win Everywhere, Review, May-Jun, 65-66; Driving Disruptive Innovation: Problem Finding and Strategy Setting in an Uncertain World, Nov-Dec, 49-57  
**Phaal, Robert:** Charting Exploitation Strategies for Emerging Technology, Mar-Apr, 34-42; See van der Hoven  
**Point of View:** Mar-Apr, 10-12; Sept-Oct, 12-17  
**Polak, Paul:** Innovation to Reduce Poverty: An Interview with Paul Polak, Jan-Feb, 11-15  
**Price, Raymond:** See Vojak  
**Probert, David:** See Ford, Phaah, van der Hoven  
**Public-Sector Innovation:** Sept-Oct 51-57  
**R&D Efficiency:** Mar-Apr, 18-25; Jul-Aug, 14-19  
**R&D Organization:** May-Jun, 15-22; Jul-Aug, 14-19, 28-31, 32-38; Sept-Oct, 35-42, 44-50, 67  
**R&D Trends:** Jan-Feb, 27-32  
**Research-on-Research:** Jan-Feb, 16-26; Nov-Dec, 58-65  
**Reverse Innovation:** May-Jun, 65-66; Sept-Oct, 66-67; Nov-Dec, 13-17  
**Roadmapping:** Nov-Dec, 49-57  
**Rosenfeld, Robert:** Culture, People, and Innovation: An Interview with Robert Rosenfeld, Mar-Apr, 13-17  
**Routley, Michele:** See Phaah  
**Santoro, Michael:** See Santoro  
**Schiele, Holger:** Accessing Supplier Innovation by Being Their Preferred Customer, Jan-Feb, 44-50  
**Schoeman, Magnus:** See Micheli  
**Shortages:** Nov-Dec, 63-64  
**Senn, Christoph:** See Weissmeier  
**Schweitzer, Fiona Maria:** Crowdsourcing: Leveraging Innovation through Online Idea Competitions, May-Jun, 32-38  
**Smith, Roger:** Pardon the Constant Interruption, Jan-Feb, 57-59; Nullius in Verba: The Birth of Innovation, May-Jun, 58-59; India Inside: The Emerging Innovation Challenge to the West, Review, Sept-Oct, 66-67  
**Social Innovation:** Jan-Feb, 11-15  
**Social Media/Social Networking:** Jan-Feb, 65-66; May-June, 23-31, 32-38; Nov-Dec, 64-65  
**Spencer, Robin:** A Pervasive Model for Participation in Voluntary Forums, May-Jun, 23-31; Open Innovation in the Eighteenth Century: The Longitude Problem, Jul-Aug, 39-43  
**Strategy:** May-Jun, 63-65  
**Stryker, James:** Facilitating Face-to-Face Communication in High-Tech Teams, Jan-Feb, 51-60  
**Supplier Innovation:** Jan-Feb, 44-50  
**Sustainability:** Sept-Oct, 64-66; Nov-Dec, 65  
**Szwejcowski, Marek:** See Masoudnia  
**Technology Acquisition/Technology Transfer:** May-Jun, 40-48, 49-57  
**Technology Platforms:** Nov-Dec, 19-22, 25-31  
**Thoma, Axel:** See Weissmeier  
**Throckmorton, James:** See Nambisan  
**Tirpak, Thomas:** Mastering Lean Product Development: A Practical, Event-Driven Process for Maximizing Speed, Profits, and Quality, Review, Mar-Apr, 62-63  
**Toft, Peter:** See MacCormack  
**van der Hoven, Chris:** Dynamic Technology Leadership: The Adaptive Role of the CTO, Sept-Oct, 24-33; See Goffin  
**Varnes, Claus:** See Goffin  
**Vojak, Bruce:** Serial Innovators: How Individuals Create and Deliver Breakthrough Innovations in Mature Firms, Nov-Dec, 42-48  
**Wright, Howard:** Managing the Future: A Guide to Forecasting and Strategic Planning in the 21st Century, Review, May-Jun, 66-67  
**Whalen-Pedersen, Erik:** See Jelinek  
**Weissmeier, Georg:** Leveraging Synergies Between R&D and Key Account Management to Drive Value Creation, May-Jun, 15-22  
**Workplace Design:** Jan-Feb, 51-60

## Subscribers Read RTM Online . . .

... as soon as the issue is printed, at <http://www.iriweb.org/rtm>. Full-text electronic version is searchable within text and across other IRI resources.